

Financial and Non-Financial Summaries

Financial Summaries

(Millions of yen)

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Consolidated statement of income:											
Sales (consolidated)	18,831	20,720	21,675	22,960	27,225	29,461	30,963	29,213	30,200	40,670	48,702
Japan	16,707	17,565	17,647	19,156	22,416	23,124	23,904	21,427	21,975	28,254	33,537
Asia	1,458	2,095	2,862	2,565	3,172	4,528	4,345	5,316	5,721	7,410	8,225
Others	664	1,059	1,165	1,238	1,637	1,809	2,713	2,470	2,504	5,005	6,939
Overseas sales ratio (%)	11.3	15.2	18.6	16.6	17.7	21.5	22.8	26.7	27.2	30.5	31.1
Sales (nonconsolidated)	17,634	19,585	20,359	21,665	25,803	28,091	28,987	26,592	28,368	38,207	45,162
Operating income	2,393	2,908	3,226	3,469	5,166	5,161	5,126	3,683	4,847	11,392	13,842
Operating income margin (%)	12.7	14.0	14.9	15.1	19.0	17.5	16.6	12.6	16.1	28.0	28.4
Ordinary income	2,522	3,031	3,447	3,493	5,255	5,156	5,227	3,725	5,094	11,821	14,136
Profit before income taxes	2,522	3,031	3,124	3,595	4,609	5,014	5,456	3,653	4,837	11,822	14,587
Profit attributable to owners of parent	1,589	1,854	1,986	2,397	3,204	3,422	3,719	2,635	3,445	8,285	10,428
Cash flow from operating activities	2,930	3,429	2,957	3,074	3,220	3,752	5,035	4,064	5,676	11,950	6,058
Cash flow from investing activities	(494)	(927)	(1,378)	(3,230)	(2,363)	(3,244)	(3,902)	(2,950)	(3,705)	(1,551)	(573)
Cash flow from financing activities	(1,088)	(505)	(839)	(1,145)	813	(1,455)	(1,493)	(1,862)	(2,238)	(1,711)	(2,790)
Cash and cash equivalents	9,409	11,631	12,561	11,132	12,729	11,813	11,582	10,798	10,517	19,809	22,284
Capital expenditure	421	597	1,703	1,475	4,189	3,008	5,110	3,531	972	992	1,751
Depreciation	967	924	954	940	1,022	1,397	1,718	1,822	2,056	1,991	1,954
Consolidated statement of financial position:											
Total assets	35,731	38,986	41,466	42,164	49,347	51,539	52,972	53,190	54,949	64,991	72,492
Property, plant and equipment	11,304	11,254	11,510	13,901	15,493	18,107	20,266	21,971	20,669	20,272	21,124
Interest-bearing debt	1,319	1,231	855	539	2,147	1,609	1,082	693	254	350	1,350
Net assets	28,629	30,585	33,099	33,905	36,740	39,834	42,169	43,010	45,776	52,658	59,368
Per-share indicators:											
Profit (yen)	64	75	80	97	131	140	152	109	145	350	442
Net assets (yen)	1,157	1,236	1,338	1,387	1,503	1,629	1,725	1,781	1,937	2,227	2,548
Dividend (yen)	16.00	16.00	20.00	28.00	34.00	36.00	45.00	40.00	50.00	106.00	133.00
Management indicators:											
Equity ratio (%)	80.1	78.5	79.8	80.4	74.5	77.3	79.6	80.9	83.3	81.0	81.9
ROA (%)	4.4	5.0	4.9	5.7	7.0	6.8	7.1	5.0	6.4	13.8	15.2
ROE (%)	5.7	6.3	6.2	7.2	9.1	8.9	9.1	6.2	7.8	16.8	18.6
Payout ratio (%)	24.9	21.4	24.9	28.8	25.9	25.7	29.6	36.8	34.6	30.3	30.0

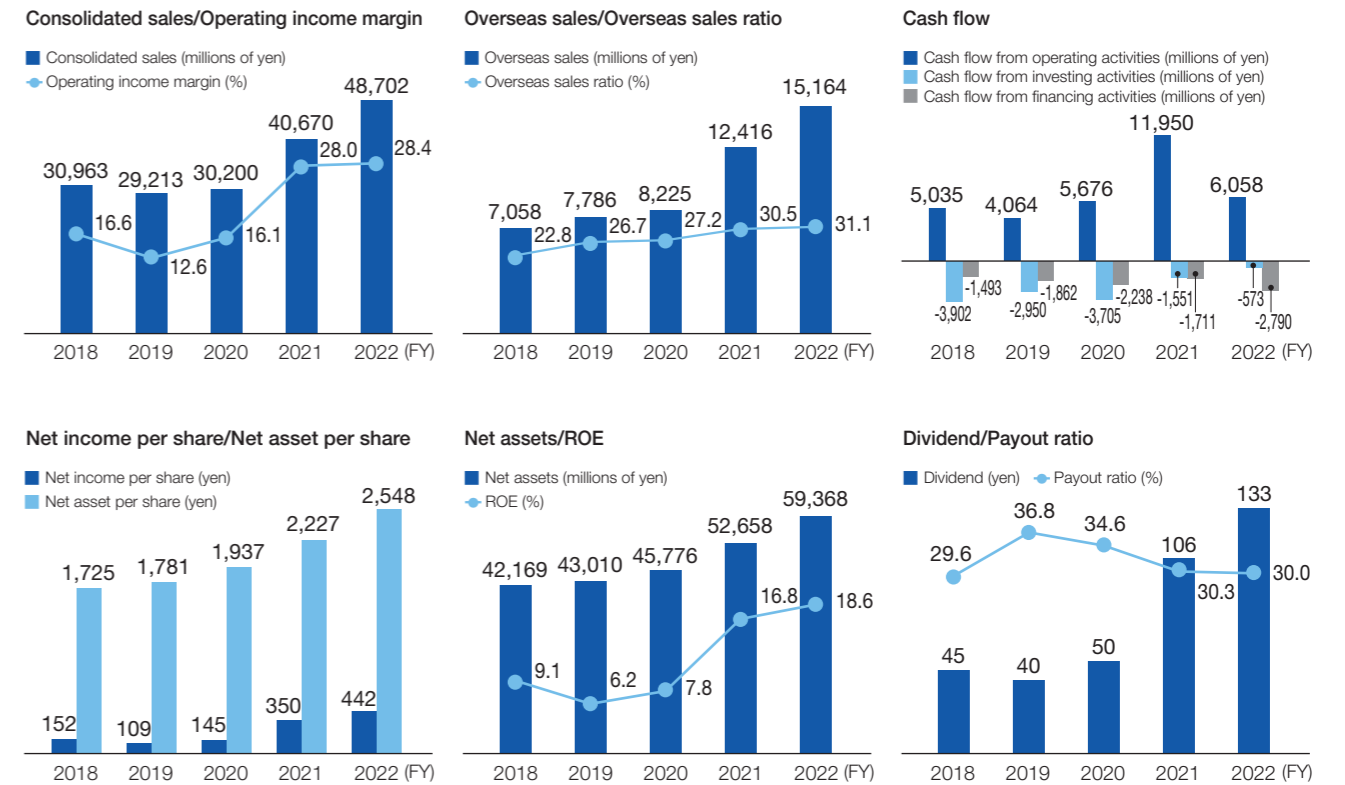
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Non-Financial Summaries

	2018	2019	2020	2021	2022
CO ₂ emissions (Scope 1+2) (t-CO ₂)*1	12,644	10,777	10,785	12,897	10,899
CO ₂ emissions (Scope 1) (t-CO ₂)*1	917	932	818	807	910
CO ₂ emissions (Scope 2) (t-CO ₂)*1	11,726	9,845	9,967	12,090	9,989
CO ₂ emissions per unit of sales (t-CO ₂ /100 million yen)*1	40.9	36.9	35.7	31.8	22.4
(Reference) CO ₂ emissions of nonconsolidated subsidiaries (Scope 1+2)	10	8	21	34	139
CO ₂ emissions (Scope 3) (t-CO ₂)	—	—	—	68,424	84,586
Total energy consumption (kl)*1,2	7,322	7,487	7,652	8,197	8,477
Of which, electricity (kl)*1,2	6,969	7,138	7,340	7,877	8,103
Of which, gas (kl)*1,2	138	137	146	137	140
Of which, fuel (kl)*1,2	215	212	166	183	234
Energy emissions per unit of sales (kl/100 million yen)*1,2	23.7	25.6	25.3	20.2	17.4
Solar power generation (kWh)	851,256	795,782	847,206	782,897	842,271
Water intake (thousand m ³)	132	144	140	117	122
Waste generated (t)	778.4	709.7	687.3	884.0	894.7
Volume sold (t)	403.7	336.9	334.5	435.1	439.7
Volume recycled (t)	195.4	216.4	184.4	213.1	207.6
Volume disposed (t)	179.4	140.6	168.4	235.3	247.5
Recycling rate (%)	77.0	78.0	75.5	73.3	72.3
Full-time employees (consolidated basis)	797	809	759	832	867
Temporary employees including contract and part-time workers (consolidated basis)	170	167	175	178	171
Full-time employees (nonconsolidated basis)	531	535	541	551	571
Male employees (nonconsolidated basis)	429	434	438	442	456
Female employees (nonconsolidated basis)	102	101	103	109	115
Overseas employees	120	132	87	127	136
Average age (years)	39.2	39.6	39.6	40.2	40.6
Male (years)	39.5	39.8	39.8	40.4	40.8
Female (years)	38.0	38.9	39.2	39.5	39.7
Average length of service (years)	15.1	15.4	15.3	15.6	15.2
Male (years)	15.2	15.4	15.2	15.7	15.3
Female (years)	15.1	15.3	15.7	15.5	15.0
Ratio of female managers (nonconsolidated basis) (%)	0.0	1.6	2.5	2.2	3.0
Ratio of employees with disabilities (%)	1.40	1.40	1.78	1.69	2.54
Ratio of foreign national employees (%)	0.6	0.4	0.4	0.4	0.8
Paid annual leave usage rate (%)	75.7	70.5	60.3	65.0	72.5
Childcare leave usage rate among female employees (%)	83.3	100	100	100	100
Childcare leave usage rate among male employees (%)	4.3	0.0	13.6	0.0	22.7
Number of new graduates hired	17	18	22	18	13
Ratio of women (%)	29.4	5.6	18.2	27.8	15.4
Number of mid-career hires	14	8	13	10	40
Ratio of women (%)	21.4	25.0	15.4	50.0	27.5
Consolidated employee turnover rate (%)*3	4.0	3.9	2.4	3.3	5.2
Nonconsolidated employee turnover rate (%)*3	4.3	3.3	2.3	2.7	4.6
Investment in human resources development per employee (thousand yen)	—	53	37	64	79
Number of lost time injuries	0	0	0	0	2
Number of non-lost time injuries	4	7	7	3	3

*1 The calculation method was revised for fiscal 2022.
 Scope: Main body and domestic and overseas consolidated companies; Period: April-March. However, Nippon Pillar Kyushu and NP Sangyo Co., Ltd. are included in the scope of calculation because they are closely related to the main business.
 Emission factors: List of Calculation Methods and Emission Factors in the Calculation, Reporting, and Publication System by the Ministry of the Environment, Emission Factors by Electric Utility by the Ministry of the Environment, and CO₂ Emissions From Fuel 2013 by the IEA
 *2 Crude oil equivalent *3 Full-time employees only; excluding those reaching mandatory retirement age

Financial Indicators



Non-Financial Indicators



Waste for recycling includes scrap metal, fluorocarbon polymers scrap, waste oils, liquids, plastics, and paper
 Employees include only full-time employees
 Employee turnover rate excludes those reaching mandatory retirement age
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