

(Millions of yen)

Financial Data

	2016	2017	2018	2019	2020
Consolidated statement of income:					
Sales (consolidated)	27,225	29,461	30,963	29,213	30,200
Japan	22,416	23,124	23,904	21,427	21,975
Asia	3,172	4,528	4,345	5,316	5,721
Others	1,637	1,809	2,713	2,470	2,504
Overseas sales ratio (%)	17.7	21.5	22.8	26.7	27.2
Sales (nonconsolidated)	25,803	28,091	28,987	26,592	28,368
Operating income	5,166	5,161	5,126	3,683	4,847
Operating income margin (%)	19.0	17.5	16.6	12.6	16.1
Ordinary income	5,255	5,156	5,227	3,725	5,094
Profit before income taxes	4,609	5,014	5,456	3,653	4,837
Profit attributable to owners of parent	3,204	3,422	3,719	2,635	3,445
Cash flow from operating activities	3,220	3,752	5,035	4,064	5,676
Cash flow from investing activities	(2,363)	(3,244)	(3,902)	(2,950)	(3,705)
Cash flow from financing activities	813	(1,455)	(1,493)	(1,862)	(2,238)
Cash and cash equivalents	12,729	11,813	11,582	10,798	10,517
Capital expenditure	4,189	3,008	5,110	3,531	972
Depreciation	1,022	1,397	1,718	1,822	2,056
Consolidated statement of financial position:					
Total assets	49,347	51,539	52,972	53,190	54,949
Property, plant and equipment	15,493	18,107	20,266	21,971	20,669
Interest-bearing debt	2,147	1,609	1,082	693	254
Net assets	36,740	39,834	42,169	43,010	45,776
Per-share indicators:					
Profit (yen)	131	140	152	109	145
Net assets (yen)	1,503	1,629	1,725	1,781	1,937
Dividend (yen)	34.00	36.00	45.00	40.00	50.00
Management indicators:					
Equity ratio (%)	74.5	77.3	79.6	80.9	83.3
ROA (%)	7.0	6.8	7.1	5.0	6.4
ROE (%)	9.1	8.9	9.1	6.2	7.8
Payout ratio (%)	25.9	25.7	29.6	36.8	34.6

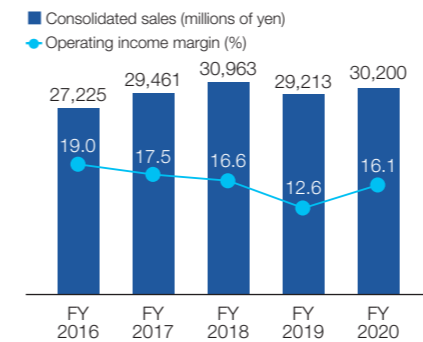
Non-Financial Data

CO ₂ emissions (t-CO ₂)*1	12,046	12,744	11,628	9,682	9,579
CO ₂ emission intensity (t-CO ₂ /100 million yen)*1	46.7	45.4	40.1	36.4	33.8
Total energy consumption (kl)*2	5,873	6,229	6,587	6,675	6,840
Of which, electricity (kl)*2	5,555	5,919	6,262	6,359	6,559
Of which, gas (kl)*2	88	115	136	136	144
Of which, fuel (kl)*2	230	195	188	180	136
Energy intensity (kl/100 million yen)*2	22.8	22.2	22.7	25.1	24.1
Solar power generation (kWh)*3	795,600	857,330	871,800	785,583	824,804
Water intake (thousand m ³)	93	112	114	116	116
Waste generated (t)	672	753	761	665	661
Volume sold (t)	413	455	404	337	335
Volume recycled (t)	133	157	178	188	158
Volume disposed (t)	126	141	179	141	168
Recycling rate (%)	81.3	81.3	76.4	78.9	74.6
Waste output index (%)**4	100	76	97	89	71
Employees (consolidated basis)*5	711	764	797	809	759
Temporary employees including contract and part-time workers (consolidated basis)	213	193	170	167	175
Employees (nonconsolidated basis)*5	534	554	531	533	541
Male employees (nonconsolidated basis)	439	457	429	432	438
Female employees (nonconsolidated basis)	95	97	102	101	103
Overseas employees	79	107	120	132	87
Consolidated employee turnover rate (%)**6	2.1	3.0	4.0	3.9	2.4
Nonconsolidated employee turnover rate (%)**6	1.7	2.4	4.3	3.3	2.3

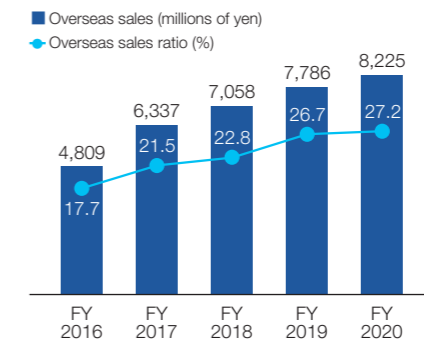
*1 Scope 1 and Scope 2. Scope: Nonconsolidated. The CO₂ emission factor for electricity is the "basic emission factor" of the "emission factor by electric utility" published by the Ministry of the Environment. For some of our sales offices, we use alternative values published by the Minister of the Environment and the Minister of Economy, Trade and Industry for CO₂ emission factors.
 *2 Crude oil equivalent *3 Annual power generation from January to December *4 Index with FY2016 as 100 *5 Full-time employees only
 *6 Full-time employees only; excludes those reaching mandatory retirement age

Financial Indicators

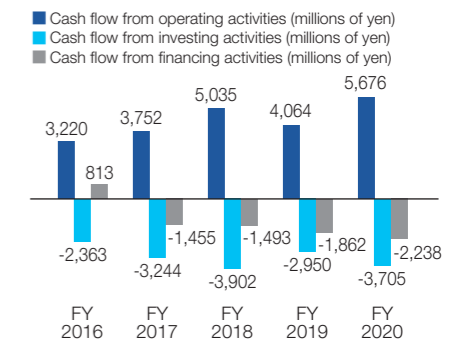
Consolidated sales/Operating income margin



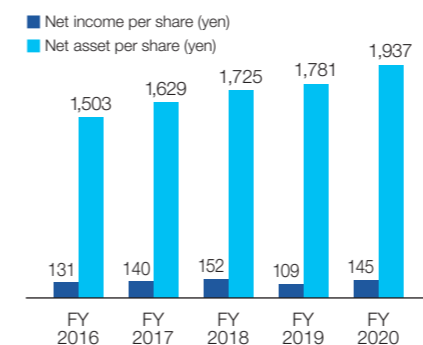
Overseas sales/Overseas sales ratio



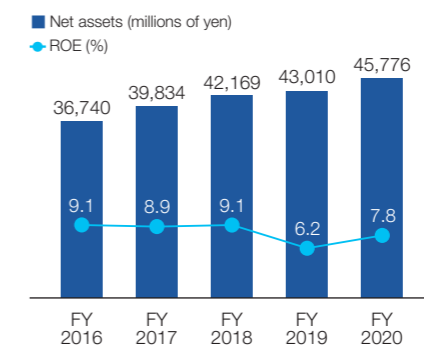
Cash flow



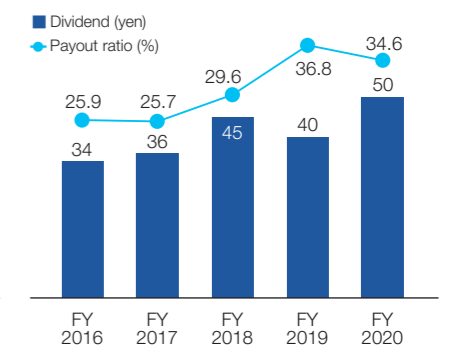
Net income per share/Net asset per share



Net assets/ROE

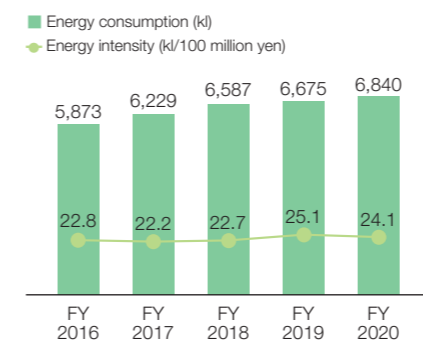


Dividend/Payout ratio

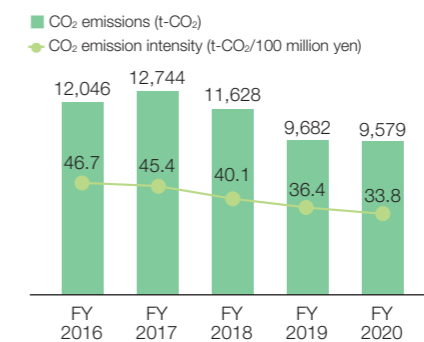


Non-Financial Indicators

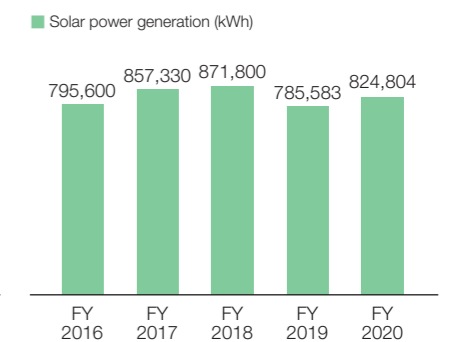
Energy Consumption (nonconsolidated)



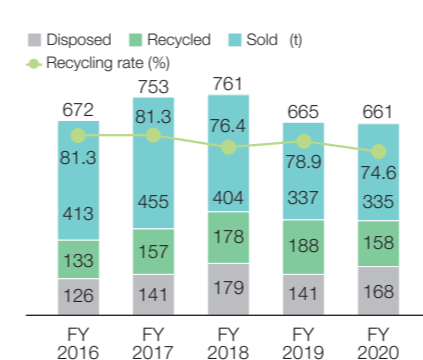
CO₂ emissions (nonconsolidated / Scope 1 + Scope 2)



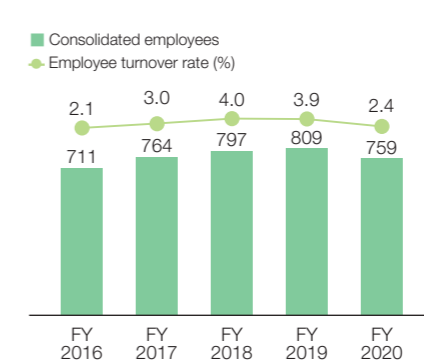
Solar power generation



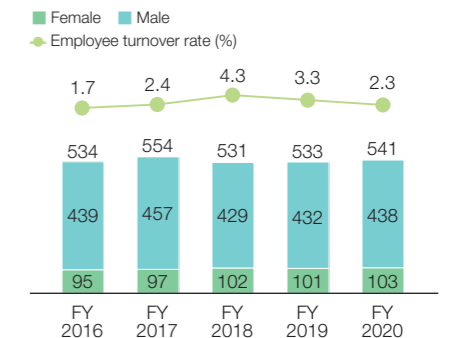
Waste generated/Recycling rate



Consolidated employees/Employee turnover rate



Nonconsolidated employees (male and female)/Employee turnover rate



* Waste for recycling includes scrap metal, scrap fluororesins, waste oils, liquids, plastics, and paper
 * Recycling rate = (Recycled volume + Volume sold) / Total volume of waste generated x 100

* Employees include only full-time employees
 * Employee turnover rate excludes those reaching mandatory retirement age

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